Thesis title: Development of an Integrated Framework for the definition of Technology Strategies

Author: Cláudio Araújo Monteiro dos Santos

Errata sheet

List of abbreviations

- Page xxi, remove on instance of CTO – Chief Technology Officer.
- Page xxi, replace GP – Global Performance for GPer – Global Performance (replace occurrences in main text likewise).

Chapter 1

- Page 4, paragraph 4, line 8: remove question mark ("?") at the end of the sentence.
- Page 5, paragraph 2, line 14: remove sentence “These contribute with enormous complexity to the technology strategy formulation process.”
- Page 13, paragraph 4, line 3: change to the following order: “4) the project proposal template, 5) the software forms…”.

Chapter 2

- Page 30, paragraph 3, line 7: replace sentence for “Phaal et al. describes the meta-framework developed by Shehabuddeen to describe the nature and constituents of…”
- Page 30, paragraph 3, line 8: replace citation (Phaal et al., 2004) for (Phaal et al., 2001).


- Page 31, paragraph 2, line 1: replace “internal versus external” for “incremental versus rational”.
- Page 31, paragraph 3, line 4: replace for “dimensions described by Phaal et. al to characterize frameworks (Phaal et al., 2001).


- Page 33, paragraph 2, line 1: word “While” should be removed.
- Page 50, paragraph 2, line 4: replace “…, while most advanced” for “…, while more advanced”.
Chapter 4

- Page 84, paragraph 6, line 2: the sentence should be “Seven characteristics were added”.
- Page 90, 14th row, second column: replace “Str7” for “Tecma7”.

Chapter 5

- Page 127, paragraph 3, last line: the sentence “Five experts were from foreign countries.” Should be added to the end of the paragraph.
- Page 127, paragraph 4, line 3: replace for “Experts coming from academia were invited by the researcher.”
- Page 134, include after paragraph 3:

  The conversion of time of realization intervals into urgency scales is shown in Table 5.5.

<table>
<thead>
<tr>
<th>Time interval</th>
<th>Corresponding Likert scale (urgency vector)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Before 2017 (&lt; 5 years)</td>
<td>4</td>
</tr>
<tr>
<td>Between 2017 and 2021 (5 – 10 years)</td>
<td>3</td>
</tr>
<tr>
<td>Between 2022 and 2031 (10 – 20 years)</td>
<td>2</td>
</tr>
<tr>
<td>After 2032 (&gt; 20 years)</td>
<td>1</td>
</tr>
</tbody>
</table>

- Page 139, paragraph 3, line 14: remove 14th line (blank) and word “Figure 5.9” on the following line.
- Page 143, paragraph 2, line 3: replace word “subject” for “subjected” at the end on the sentence.

Chapter 6

- Page 189, paragraph 1, line 4: replace word “above” for “below” at the end on the sentence.
- Page 195, equation (6.12) should be:

  \[ V(g_1, g_2, g_3, \ldots, g_3) = V_0 v(g_1) v(g_2) v(g_3) \ldots v(g_j) \]

- Page 199, paragraph 2, line 6: add “Figure 6.10” after “the ones in”.
- Page 221, Table 6.11, fourth row, fourth column: replace 226.2 for 147.1

Chapter 7

- Page 240, paragraph 4, line 1: add citation (Reger, 2001) after “…by Reger”.


References

- Page 265, 14th reference, year in the reference is missing:

- Page 267, 15th reference, year in the reference is missing:


- Page 268, 8th reference, year in the reference is missing:


- Page 275, 8th reference, year in the reference is missing:


- Page 283, 4th reference, year in the reference is missing:


- Page 286, last reference, year in the reference is missing: