PROJECT-LED ENGINEERING EDUCATION: ASSESSMENT MODEL AND Rounding ERRORS ANALYSIS

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SYNOPSIS
This paper presents an analysis of the assessment model used in an interdisciplinary Project-Led Education (PLE) process implemented in the Integrated Master Course on Industrial Management and Engineering (IME) at University of Minho. PLE is an innovative educational methodology which makes use of active learning, promoting higher levels of motivation and students’ autonomy. The assessment model is based on multiple evaluation components with different weights. Each component can be evaluated by several teachers involved in different Project Supporting Courses (PSC). This model can be affected by different types of errors, namely: (1) rounding errors, and (2) non-uniform criteria of rounding the grades. A rigorous analysis of the assessment model was made and the rounding errors involved on each project component characterised. This resulted in a global maximum error of 0.308 on the individual student project grade, in a 0 to 100 scale. This analysis intended to improve not only the reliability of the assessment results, but also teachers’ awareness to this problem. Recommendations are also made in order to improve the assessment model and reduce the rounding errors as much as possible.

1. INTRODUCTION
In the University of Minho, since 2004/05, a team of teachers and educational researchers has been applying an innovative project-based educational methodology with students from the first year of the Integrated Master Course on Industrial Management and Engineering (IME). The main purposes are: improve students’ motivation and autonomy; develop students’ and teachers’ team work competencies and, give relevance to course content’s learning. The Bologna process promoted this agenda on higher education courses and, in this context, the Head of the University of Minho has supported this initiative. The approach proposed was based on Powell and Weenk (2003) PLE concept, which integrates most of the semester courses in a project that should be developed by teams of 6 to 8 students. These project supporting courses (PSC) are associated to different knowledge areas: engineering and base-sciences.

In the PLE approach, formative assessment assumes an important role for monitoring and assessing students’ learning process. The main purpose of this type of assessment is to regulate and support learning by helping students in issues like self-control, self-assessment and self-regulation of learning. In this context, students acquire a more central role, as active student involvement in formative assessment is increasingly encouraged. Nevertheless, summative assessment is being noticed as having a crucial impact on students’ and teachers’ perceptions about the overall process (Lima et al., 2007) but as Weenk et al. (2004) refers “…assessment improves the quality of the products, but creates a lot of stress as well”. The assessment model
for this project approach is based on continuous assessment of PSCs and on final project grade. These two summative components have several elements of evaluation with different weights.

This work is focused on the analysis of the effect of rounding errors associated to each component grade and on the use of non-uniform criteria for rounding the grades by different evaluators. The source data for this analysis comes from the 2008/09 IME PLE edition. The main objectives are the improvement of assessment results’ reliability and the increase of teachers’ awareness to the assessment process.

The paper is structured in five sections. Section 1 introduces the context, the problem and the objectives of the paper. Section 2 briefly characterizes the PLE approach implemented at IME (IME PLE). The IME PLE assessment model is described in section 3 along with the analysis of how the grade of each evaluation component is obtained. Section 4 develops the analysis of the effect of the rounding errors propagation. Finally, on section 5, some concluding remarks are outlined.

2. IME PLE PROCESS CHARACTERIZATION

The PLE concept has been implemented over a traditional engineering degree curriculum structure, i.e. over a number of independent Course Units (CU). It was implemented on the first year, first semester, of the IME course over the last five years. The semester includes five CU, representing a total of 30 ECTS (European Credits Transfer System), as indicated in Figure 1.

![Fig. 1 Integrated Master Course in Industrial Management and Engineering – curriculum of the first year, first semester (GRI, 2009)](image)

Four out of five CU joined the PLE as PSC. This includes Calculus C (CC), General Chemistry (GC), Introduction to Industrial Engineering (IIE) and Computers Programming 1 (CP 1) courses (Figure 1), and are connected, through the Project, as illustrated in Figure 2.

![Fig. 2 The four PSC involved in first year first semester IME PLE.](image)
In IME PLE, the first year starts with the selection of a theme for the Project. In all the PLE IME editions implemented so far the Project has always involved important environmental issues (e.g. bio-diesel production, biomass transformation and fuel cells production). The selection of the project’s theme is based on its pertinence and importance, and also on its adequacy to PSC contents, especially GC. This is discussed in a first meeting of the coordination team, involving both the new members and the others coming from the previous year. Almost all members of the coordination team have been the same year after year, except the CC teacher. It is also prepared the schedule to receive the new students. This implies a presentation session for the students in order to introduce the course, the project and also the resources that they can use to develop the project (e.g. project rooms, laptops and LEGO MindStorms kits). In the 2008/09 edition the project’s theme was the production of lithium batteries for electrical cars, and the students were divided into 6 groups with 6 to 7 elements each.

3. ASSESSMENT MODEL DESCRIPTION AND ANALYSIS

The assessment model adopted for IME PLE is represented in Figure 3. The final grade of each student, for each PSC, is obtained from two main components: PSC continuous assessment final grade (individual) and project final grade (individual).

![Assessment model of IME PLE](image_url)

Fig. 3 Assessment model of IME PLE.
These two components contribute with $p_a$ and $p_b$ weights on the calculation of the PSC final grade (individual). For the 2008/09 edition $p_a$ and $p_b$ were 60 and 40%, respectively.

In the following sections will be described in more detail, how each component of the assessment model (Figure 3) is obtained.

3.1 **PSC continuous assessment final grade - individual**

Each PSC defines its own process of continuous assessment. Typically it is based on a number of small group tasks, or work assignments, and written tests (Figure 4). The involved contents can be related or not, to the project theme. Naturally the weight of not related contents should be lower than the weight of related contents, otherwise the CU cannot be considered as a PSC (Powell and Weenk, 2003). Preferably, the contents of a PSC should be 100% related to the project so the individual final grade can be entirely based on project’s contents.

![Fig. 4 Continuous assessment final grade components.](image)

For the 2008/09 IME PLE edition, the number of assessment items (tasks and tests) defined by the responsible teacher for each of the four PSC, is indicated in Table 1.

<table>
<thead>
<tr>
<th>PSC Assessment Item</th>
<th>PC1</th>
<th>HIE</th>
<th>GQ</th>
<th>CC</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSC Tests</td>
<td>4</td>
<td>2</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>PSC Tasks</td>
<td>1</td>
<td>6</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>

To allow each student’s final grade computation (Figure 3), every PSC should provide to the coordination team the correspondent continuous assessment final grades (regardless the internal process used to calculate these grades). Although each PSC provides the referred grades as percentage values, its format varies. While some teachers provide the value with no decimal places, others do it with 2, 3 or even more decimal places. Furthermore, some teachers use multiples of 5 units (e.g. 55%, 60% and 65%) while others use multiples of 5 tenths of unit (e.g. 53.5%, 57.0%, 61.5%).

$$PSC\text{ continuous assessment final grade (individual)}$$

$$
\frac{\sum_{i=1}^{n} p_i = 100\%}{\text{ }}
$$

-4-
3.2 Project final grade – individual

The calculation of the project final grade for each student involves a number of components, represented in Figure 5. The two main individual components, project grade and written test, have a weight of 80 and 20%, respectively. The individual grade is obtained by taking into account the team project grade and the peer assessment factor, \( f_p \). This \( f_p \) factor differentiate students from the same team, since it is estimated by considered student’s performance in the team.

In the general case, students from the same team, will have different project final grades, not only due to the individual written test grade but also due to the peer assessment factor value. The following sections will describe the process more accurately.

3.2.1 Project grade – team

The project grade of the team is assessed based on: a final preliminary report (35%), its revision after feedback from teachers (25%), developed prototypes (20%) and, a final public presentation and discussion (20%) (Figure 5).

To fulfil this team grade, ten milestones monitor the project progress through the semester. In each milestone it is expected one or more requisites: documents delivery and/or presentations. The Table 2 presents all the milestones and the corresponding deadlines, in weeks, which students have to carry out, for the 2008/09 edition. All the requisites in the milestones are compulsory, but not all are assessed contributing for the project team different weighs (a bold in the Table 2).
Table 2 Project 2008/09 Project Milestones.

<table>
<thead>
<tr>
<th>Milestone</th>
<th>Week</th>
<th>Requisite</th>
<th>Weight in the final project grade team (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>2</td>
<td>Pilot Project – Delivery a specification and a presentation file</td>
<td>100</td>
</tr>
<tr>
<td>2</td>
<td>3</td>
<td>Delivery a document (max. 2 pages) with the adopted ways for the teams management</td>
<td>100</td>
</tr>
<tr>
<td>3</td>
<td>5</td>
<td>First report delivery (max. 25 pages)</td>
<td>5</td>
</tr>
<tr>
<td>4</td>
<td>6</td>
<td>Extended tutorial</td>
<td>100</td>
</tr>
<tr>
<td>5</td>
<td>9</td>
<td>Intermediary report presentation</td>
<td>5</td>
</tr>
<tr>
<td>6</td>
<td>10</td>
<td>Extended tutorial</td>
<td>100</td>
</tr>
<tr>
<td>7</td>
<td>13</td>
<td>Delivery of a balance document with the work done and the work to be develop</td>
<td>100</td>
</tr>
<tr>
<td>8</td>
<td>16</td>
<td>Preliminary version of the final report delivery (max. 60 pages)</td>
<td>35</td>
</tr>
<tr>
<td>9</td>
<td>18</td>
<td>Final report delivery (max. de 70 pages) + Prototypes</td>
<td>25+20</td>
</tr>
<tr>
<td>10</td>
<td>19</td>
<td>Final exam (written test)</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Final presentation, poster delivery and discussion</td>
<td>10</td>
</tr>
</tbody>
</table>

As already referred, the project final grade team had a 40% weight in the final grade and the accomplishment of these ten milestones delivery in digital format through the e-learning platform used. The students teams had to make four presentations during the semester, but only three are assessed (Milestones 3, 5 and 10). This number of presentations is considered essential for the students’ developing competency. The oral presentations, reports (Milestones 8 and 9) and the prototype (Milestone 9) correspond to the team activities that are assessed. These correspond to 80% because 20% is for the final exam (in milestone 10). The final exam is on the subject of the project and on the contents of each student’s team report. It is an individual student exam (see section 3.2.3 for further details). The project ends with a final oral presentation followed by a discussion (Figure 6a)) between staff team and students’ teams, a poster (Figure 6b)) and prototypes (Figure 6c)) presentations and, finished with a small snack offered by the Course Director to discard the stress accumulated throughout the semester (Figure 6 d)).

The five experience editions show that, collecting assessments from different teachers could be a difficult task mostly due to the different formats used by each of them. Trying to simplify this procedure and to homogenize the criteria and scale used, the coordination team created several documents to support this assessment. Even so, teachers were free to use their own criteria and scale, giving the marks, for a particular requisite, in percentage format. The assessment of the five milestones, involves nine teachers and tutors. During the students’ oral presentation, each teacher fulfills a document with 8 criteria related to the project contents and with the graphical appearance. Then, send it by email to the coordinator in order to estimate the average for achieving the corresponding grade, for each team. For the reports assessment, it is also used a document with 7 criteria ($C_i$, $i=1, 2, ..., 7$) however, instead of all teachers fulfill all criteria duplicating efforts in reading the complete version of the reports, each teacher reads only a part of the report. This part is related to the topic affected to him. For example, the teachers’ courses read the part related to the project contents in the C1, C3 and C4 criteria.
The Table 3 relates the teachers (T_i) and tutors (Tu_i) and the corresponding milestones that they assessed, indicating also the format of the ratings given by each: (i, r or nr), where i = 0, 1, 2 or 3 and corresponds to the number of decimal places in the mark given by the teacher or tutor and, r and nr indicates if that numeric value is rounded or not rounded, respectively. The marks were given in a 0 to 100 scale.

<table>
<thead>
<tr>
<th>Milestones</th>
<th>Teachers/CU</th>
<th>T1/IE</th>
<th>T2/IE</th>
<th>T3/IE</th>
<th>T4/CP1</th>
<th>T5/CC</th>
<th>T6/GQ</th>
<th>Tu1</th>
<th>Tu2</th>
<th>Tu3</th>
<th>Grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>M3 - Project progress presentation</td>
<td>(1, r)</td>
<td>(0, r)</td>
<td>(1, r)</td>
<td>(0, r)</td>
<td>(0, r)</td>
<td>(3, r)</td>
<td>(nr)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>M5 - Formal presentation</td>
<td>(1, r)</td>
<td>(1, r)</td>
<td>(0, r)</td>
<td>(0, r)</td>
<td>(1, r)</td>
<td>(1, r)</td>
<td>(1, r)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>M8 - Preliminary version of the final report delivery (max. 60 pages)</td>
<td>C1, C3, C4</td>
<td>(nr)</td>
<td>(0, r)</td>
<td>(0, r)</td>
<td>(1, r)</td>
<td>(0, r)</td>
<td>(1, r)</td>
<td>(nr)</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>C2</td>
<td></td>
<td></td>
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<td></td>
<td></td>
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<td>C5</td>
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<tr>
<td></td>
<td>C6</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>M9 - Final report delivery (max. de 70 pages)</td>
<td>C1, C3, C4</td>
<td>(2, r)</td>
<td>(0, r)</td>
<td>(1, r)</td>
<td>(0, r)</td>
<td>(1, r)</td>
<td>(nr)</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td></td>
<td>C2</td>
<td></td>
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<td>C5</td>
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<td>C6</td>
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<td></td>
<td></td>
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<tr>
<td></td>
<td>C7</td>
<td></td>
<td></td>
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<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>M9 - Prototypes</td>
<td>(1, r)</td>
<td>(1, r)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>M10 - Final presentation and discussion</td>
<td>(2, r)</td>
<td>(1, r)</td>
<td>(0, r)</td>
<td>(0, r)</td>
<td>(0, r)</td>
<td>(1, r)</td>
<td>(0, r)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
With this table (Table 3), it is possible to observe the diversity of formats that the teachers and tutors present grades. The final grades, last column in Table 3, were estimated as the average of the individual grades given by the teachers and tutors for the each milestones.

3.2.2 Project grade – individual

As presented in the previous section, team project grade represents the assessment of the overall quality of the project developed by a team of students. The students’ individual performance, within the project team, is also assessed, resulting in individual project grades. Students belonging to a team can therefore achieve distinct project grades. Individual project contribution is assessed through two mechanisms which results in two corresponding weighting factors:

1. the peer assessment factor ($f_p$),
2. the project written test

The peer assessment enables each team member to assess their peer colleagues. The resulting individual grade is an average of all its colleagues’ assessments. If the individual factor is greater than 1 the individual contribution has been better than that of the average contribution and the resulting project grade will be higher than the team grade. By opposite, if the individual factor is lower than 1 the individual contribution has been worse than that of the average contribution, and the resulting project grade will be lower than the team grade. A factor 1 means that the individual project grade will be equal to the team project grade. The individual factors average is always equal to 1. The peer assessment factor is built based on a 4-phase formal assessment, each of which with the same weight. The 4-phases are spread during the semester. This allows students underperforming their individual contribution, to acknowledge colleagues judgement, and correct their own performance accordingly. Teams are encouraged to openly discuss peer assessment results. The post-peer assessment team sessions were identified to be prone to team internal conflicts. Team tutors were instructed to promote the internal discussion of the results, clarify any unclear issues relating the peer assessment item and respective consequences on individual project grade. Tutors were also instructed to identify potential conflicts within team members. If conflicts were latent previously, during this stage it is common that they erupt in a snapshot. Internal conflicts do not promote a good progression of the project, and if persistent, can lead to great losses on all team members, since all team members benefit from a good project and are penalised with bad project results. Some conflicts were observed to remain right through the end of the project.

Team members are asked to assess colleagues in a 0 to 10 scale (the higher the better) in a number of items (criteria). In 2008/09 there were 6 items. The number, type of items and item weight is previously discussed within the team. Teams are also instructed to discuss the meaning of specific grades for each assessment item, so that grading is homogeneous among team members.

In 2008/09 IME PLE edition the peer assessment factor varied from 76% to 128%, but in general these factors have shorter interval ranges, i.e. contributions to project are more homogeneous.

The formula used to calculate the peer assessment factor ($f_p$) of a student $x$ is given as follows:
where $peer_{ix}$ represents the student $x$ peer evaluation in the $i$-phase ($i = 1, ..., 4$) predefined in the beginning of the semester and has 2 decimal places, the $fp_{ix}$ factor is stated with 3 decimal places. The following equation (Eq. 2) illustrates the estimation of $peer_{ix}$ for the student $x$:

$$
peer_{ix} = \frac{\sum_{j=1}^{m} W_{jk} c_{jx}}{Avg} 
$$

(eq. 2)

where $w_j$ is the weight of item $j$ ($\sum_{j=1}^{m} w_j = 1$); $c_{jkx}$ is the grade of student $x$ on item $j$ given by his (her) peer $(k)$; $m$ is the number of assessment items; $n$ is the number of team members; $j$ and $k$ are integers. The dividend of $peer_{ix}$ equation represents the total grading of student $x$ from his (her) peers. The $Avg$ represents the average result of all team members in a given peer assessment phase, and estimated using the following relationship:

$$
Avg = \frac{\sum_{x=1}^{n} \left( \sum_{j=1}^{m} W_{jk} c_{jx} \right)}{n}
$$

(eq. 3)

where $x$ is an integer and represents the $x$-element of the team.

The project written test will be discussed in the next section.

### 3.2.3 Project written test – individual

The project written test is an individual written examination on individual team projects and accounts for 20% of the individual project grade. A team-specific exam is prepared by the 4 PSC teachers (typically 2 questions per PSC) based on the solutions and proposals found in team project deliverables. There is also a global question which addresses the issue of project interdisciplinarity. This is a mechanism that reinforces the correct assessment of team members within the context of the work developed for the project. Students having higher grades clearly demonstrate the mastery of their own project contents. Students not demonstrating such mastery will have an onus on their individual project grade. This mechanism intends to identify and penalize students that did not contribute enough to the development of team project, but somehow, were not penalized by peer assessment. The tests were graded by 5 teachers in a scale of 0 to 100%. The number of decimal places was not previously discussed, but results show that there were different criteria on grading process: PSC1 grades exhibit 3 decimal places, PSC2 grades exhibit decimal rounding (no decimal places), PSC3 grades exhibit no rounding and, PSC4 grades exhibit 1 decimal place. The last question to be evaluated is global one and due to the question objective, the evaluation was made in a global way and given by using a multiple of 5 points scale. As in the project grade team, it is also possible to observe the diversity of formats that the teachers present their grades.
4. ROUNding ERRORS ANALYSIS

For this analysis, the component concerning to the PSC individual continuous assessment final grade would not be considered since it depends on the PSC’ teachers. So, the error analyses will concerned three components: project grade team (section 3.2.1), peer assessment factor (section 3.2.2) and individual writing test (section 3.2.3).

The project grade team could have more influence on the error propagation since for its calculation, four evaluations from nine different persons, teachers and tutors, must be considered.

The Project grade team could be represented by the following equation,

\[
\text{Grade}_i = w_1PR + w_2FR + w_3Ps + w_4P, \quad i=1, \ldots, k
\]

(eq. 4)

where \( k \) represents the number of teams, \( w_n \) correspond to the weight for the \( n \) component (as illustrated in Figure 5), \( PR \) the preliminary report, \( FR \) the final report, \( Ps \), the presentations and \( P \) the prototypes. The \( Ps \) grade is obtained as a weighted average of three presentations (M3, M5 and M10):

\[
Ps = 0.25M3 + 0.25M5 + 0.5M10
\]

(eq. 5)

Each term, in equation 4, is also subject to rounding errors, since, as explained before, and is obtained from different formats. Using the information in Table 3 and the equation 4, the maximum rounding error that could be found is 0.191.

For the project individual grade, the estimation of the peer assessment factor for a particular student would be analyzed. In equations 2 and 3, the numerators are integer since it’s a sum of integer values, and the \( Avg \) term, that are represented with 3 decimal places, could introduce some errors. However, this last value is estimated in such a way that the sum of the \( peer_x \) in the team, equals to 1. The maximum rounding error was estimated to be 0.332.

The individual project written test grade was estimated as an average of the four PSC teachers and tutors (as described in section 3.2.3). The maximum rounding error that could be found is 0.210.

At the end, the project final grade (individual - IND\(_{pig}\)) could be estimated as:

\[
IND_{pig} = 0.8(\text{project grade individual}) + 0.2(\text{written test})
\]

(eq. 6)

The final maximum rounding error is 0.308. This value becomes more significant when the grade is near the limit of change to the integer, i.e., when the final grade is 74.30 this results in 74.30 ± 0.308 = [73.992; 74.608]. The Project final grade is subsequently affected by a 0.4 weight which results in a final maximum rounding error of 0.4 x 0.308 = 0.1232. Final PSC grades is affected by such a rounding error plus PSC continuous assessment grade eventual rounding errors, which were not considered on the present study.

The spreadsheet used to estimate the maximum rounding error, was afterwards used to simulate uniform grading criteria under a set of predefined minimum of significant decimal places. For
example, two significant decimal places would give a maximum rounding error of about 0.3670, while three significant decimal places would improve radically the maximum rounding error to about 0.0367.

5. CONCLUSIONS

A detailed analysis of the rounding errors on the assessment of an Interdisciplinary Project Led Education project was conducted. Non-uniform use of grading criteria was observed on the main milestones of the Team Project. From the analysis developed in this work, based on 2008/09 PLE process in the first year of IME, it was found that the final maximum rounding error within the assessment of the Project Component is $p_b \times 0.308$. These results could be improved to $p_b \times 0.0367$ if an uniform grading criteria was used by all teachers to grade all items of the team project. This assumes a rounding of the grades to a minimum of 3 decimal places.

The use of uniform rounding rules is highly recommended to improve the reliability of students’ results on the project individual grade. Since project grades affect all the PSC final grades, it is desirable that such grades would be less susceptible to rounding errors. As a complement, the assessment model could be made available as a shared on-line platform where each teacher inputs the grades. This could be less distressing, namely for the team coordinator who has the duty to compile all grades from all project components, within the context of the current assessment model. This work also contributed to clarify grading components and the corresponding impact on final grades.

REFERENCES


